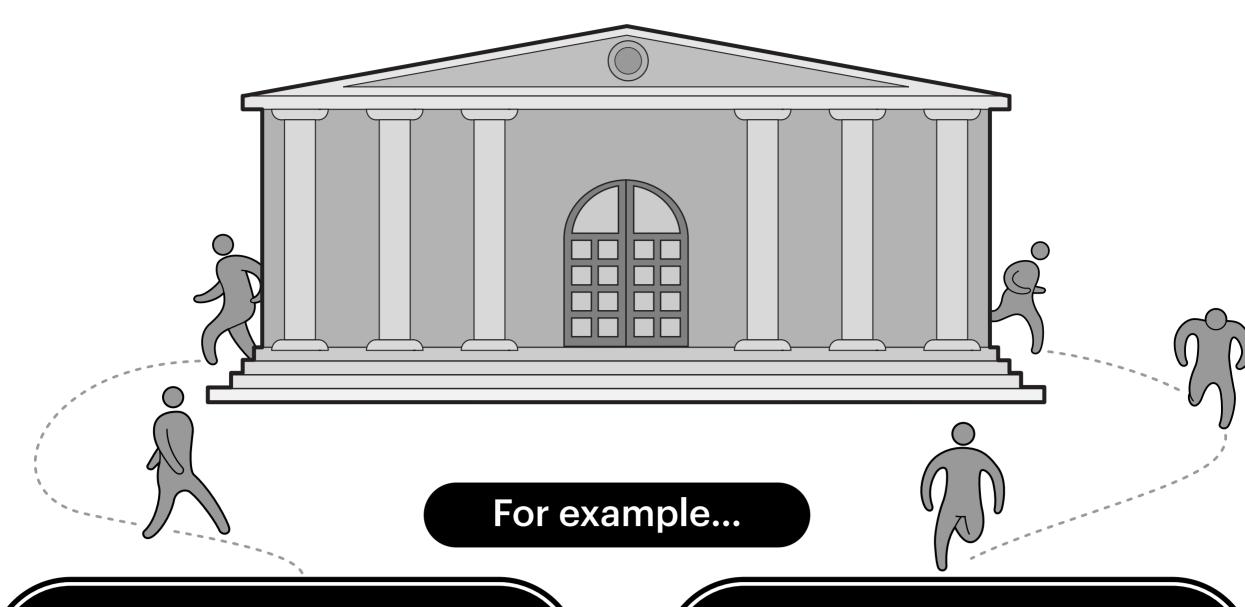
# How Banks Can Stop Hidden Defections

Traditional banks are losing customers to digital insurgents and may not even know it. Here's how banks can fight back.

### BIG BANKS ARE LEAKING CUSTOMERS

Despite a low overall share initially, digitally native companies are grabbing an outsized share of new business from traditional banks.





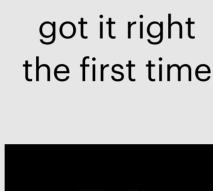


## HOW TO PLUG THE LEAKS

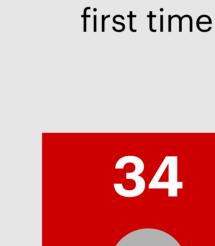
It pays for banks to use digital to solve customer needs the first time, without forcing them to resort to a phone call or branch visit.

> Episodes of opening a new checking account at 20 major traditional US banks





Human,



Human, didn't get it right the first time





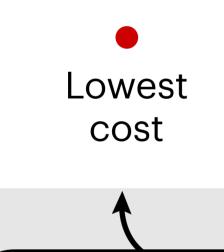
Digital,

didn't get it

right the

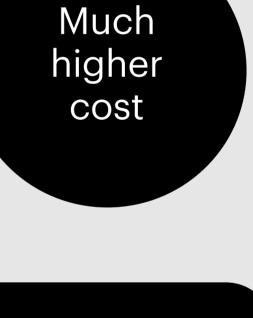












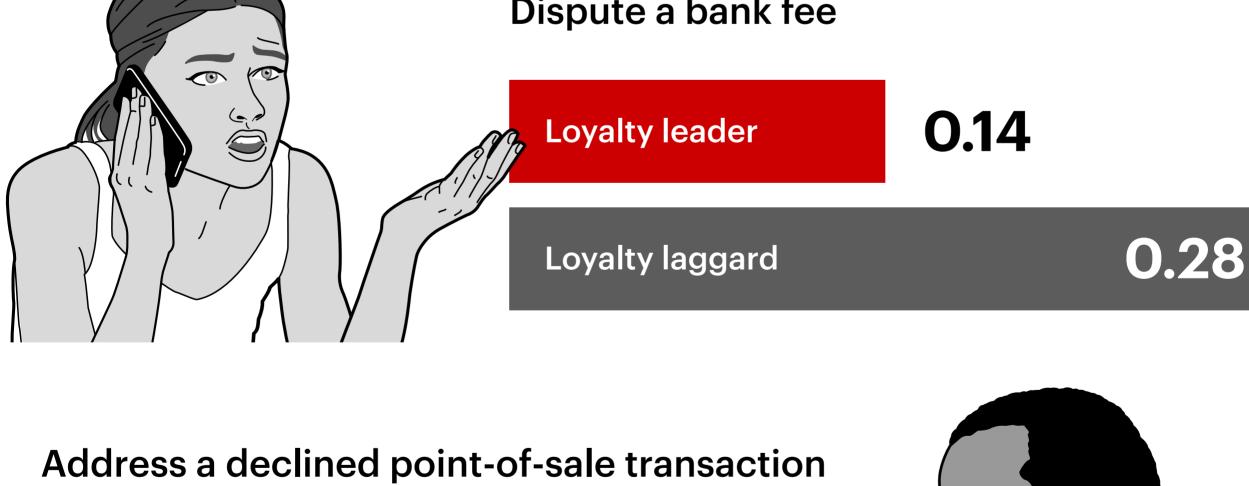
Highest NPS®, lowest cost to serve

### Banks can also boost loyalty by reducing episodes likely to annoy,

KILL THE ANNOYING EPISODES

such as fee disputes and having a card declined at the point of sale. Average number of episodes annually per US respondent,

checking and savings Dispute a bank fee



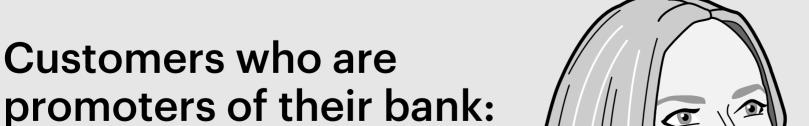
0.12 Loyalty leader

Loyalty laggard

0.20



### LOYALTY PAYS OFF



- Own more products
  - primary credit card Are more likely to

Spend more on

buy next product from primary bank

